

# Exam Modeling of Business Processes

## 21 December 2004

This exam consists of 4 problems, each consisting of several questions.

All answers should be motivated, including calculations, formulas used, etc.

It is allowed to use 1 sheet of paper (or 2 sheets each written on one side) with **hand-written** notes.

The minimal note is 1. Each problem is divided in 3 or 5 questions, in total 16. Each question can give 0.5 points, except for questions 1a and 3a: they can give each 1 point.

The answers may be written down in English or in Dutch.

To be handed out as well: table with the Poisson distribution.

The use of a calculator and a dictionary is allowed.

1. A production line is such that at a particular machine always two parts arrive at the same time. The arrivals occur according to a Poisson process. The service times are i.i.d. exponentially distributed.

a. Give a formula for the average long-run waiting time of the first of a group of two parts that is processed.

b. Give a formula for the average long-run waiting time of an arbitrary part.

c. Compare this with the case of single-part arrivals, but with the same average number of arriving parts. Which one is bigger?

2. A part has a life time that is gamma distributed with 2 phases, which is the sum of two i.i.d. exponentially distributed random variables.

a. Give the expected time until failure of the part.

b. We consider a system with 2 parts as above in series. Give the expected time to failure.

c. Give the hazard rate of a part.

d. Give the hazard rate of the system.

e. We introduce a repairman who takes exactly  $d$  time units to repair the system. What is the average availability of the system?

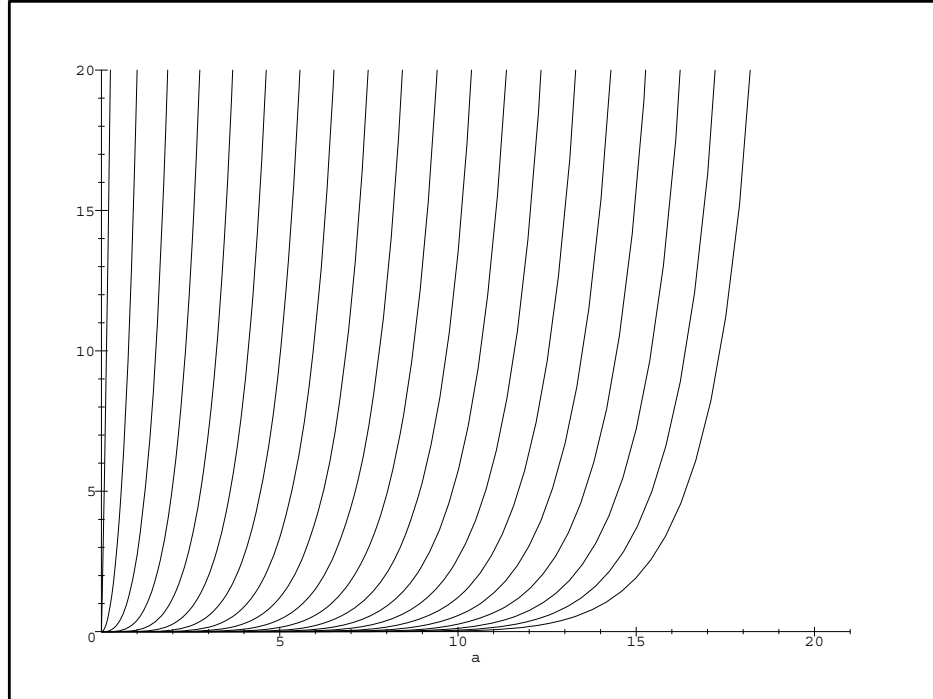
3. A certain product is kept on stock. A new order is placed when the stock reaches 10, it takes 4 days for the delivery to arrive. The demand is Poisson, with an average of 2 per day. Lost sales are back ordered.

a. Calculate the expected number of backorders for an order cycle.

b. The order size is 20. Give a good approximation of the average stock level.

c. Estimate the probability that an arbitrary order needs to be back ordered.

4. A call center has two types of customer contacts: inbound calls and emails. Emails can be interrupted to take a call without loss of efficiency. During a certain interval the arrival rate  $\lambda$  of calls is 8 per minute, the average call duration is 2 minutes. There are 20 agents.
- Determine the average waiting time of inbound calls using the plot below.
  - What is the expected number of emails that will be handled? They take on average 3 minutes.
- It is found that on average call center agents are unproductive during 10% of their time.
- Estimate for this situation the average waiting time of inbound calls, and determine the expected number of emails that will be handled.
  - Repeat this question for an unproductivity of 20%.
  - Are the answers you found realistic? Motivate your answers.



Values of  $\mathbb{E}W_Q$  as a function of the load  $a$  for (from left to right)  $s = 1$  to  $20$  and  $\beta = 60$ .